The Strategizing Activities & Practices Interest Group of the Academy of Management
FRIDAY, AUGUST 10TH

Professional Development Workshops
8:00AM – 11:00AM
35 (SAP) Advancing SAP Research – An Interactive Workshop for Doctoral &
Early Career Scholars
Swissôtel Chicago in Zurich A
Pre-registration is required for this session. To register online, please visit https://secure.aom.org/PDWRg. Please contact the workshop organizer christina.wawarta.15@mail.wbs.ac.uk or vglaser@ualberta.ca to obtain the approval code. The deadline to register online is August 9, 2018.
Organizers: Christina Angelika Wawarta, Warwick Business School; Vern Glaser, U. of Alberta
Speakers: Loizos Th. Heracleous, U. of Warwick; Eric Knight, U. Of Sydney; Rajiv Nag, Drexel U.; Sotirios Paroutis, Warwick Business School; A. Paul Spee, U. of Queensland; Matthias Wenzel, European U. Viadrina; Steven A González, NASA Johnson Space Center
Facilitators: Laure Cabantous, Cass Business School, City, U. of London; Charlotte Cloutier, HEC Montreal; Leonhard Dobusch, U. of Innsbruck; Rangapriya Kannan-Narasimhan, U. of San Diego; David Oliver, U. Of Sydney; Torsten Schmid, U. of St. Gallen; Violetta Splitter, U. of Zurich; Christopher W. J. Steele, U. of Alberta; Robert Phillip Wright, Hong Kong Polytechnic U.

10:00AM - 11:00AM
62 (MOC, OB, SAP) Strategic Error Management: Making Sense of and Acting
upon Organizational Errors
Swissôtel Chicago in Vevey 4
Pre-registration is required for this session. Please contact the workshop organizer at vincent.giolito@insead.edu to obtain the approval code. To register online, please visit https://secure.aom.org/PDWRg. The deadline to register online is August 2, 2018.
Organizers: Vincent Giolito, ULB - Solvay Brussels School of Economics and Management; Zhike Lei, Pepperdine U.
Facilitators: Paul Verdin, ULB - Solvay Brussels School of Economics and Management; Rangaraj Ramanujam, Vanderbilt U.; Jan Hagen, ESMT European School of Management and Technology; David A Hofmann, U. of North Carolina, Chapel Hill; John S Carroll, Massachusetts Institute of Technology; Christoph Seckler, Leuphana U. Lüneburg; Eitan Naveh, Technion Israel Institute of Technology

10:45AM - 12:45PM
79 (ODC, SAP, MC, OB, STR) Publishing Inductive Research in Prominent
Academic Journals
Hyatt Regency Chicago in Columbus IJ
Participants: Quy Nguyen Huy, INSEAD; Melissa Graebner, The U. of Texas at Austin; Davide Ravasi, UCL School of Management
11:45AM - 2:45PM
93 (SAP, RM, OMT, STR) **Qualitative Analysis Boot Camp III**
Swissôtel Chicago in Zurich A
Pre-registration is required for this session. To register online, please visit https://secure.aom.org/PDWReg. Please contact the workshop organizer K.Pettit2@liverpool.ac.uk to obtain the approval code. The deadline to register online is August 9, 2018.
Organizers: Tine Koehler, U. of Melbourne; Jane Kirsten Le, WHU - Otto Beisheim School of Management; Paula Marie O’Kane, U. of Otago; Anne D Smith, U. of Tennessee; Krista Pettit, U. of Liverpool
Presenters: Julia Balogun, U. of Liverpool; Catherine Cassell, U. of Birmingham
Facilitators: Wendy Tate, U. of Tennessee; Lisa Ellram, Miami U.; Jina Mao, Skidmore College; Nick A. Mmbaga, U. of Tennessee, Knoxville

3:00PM - 6:30PM
135 (SAP, STR, OMT, MED) **Rhythms of Academic Life – Insights and Advice for Academic Scholars at All Career Stages**
Swissôtel Chicago in St. Gallen 1, 2
Part 1 of this session (3-4pm) is open to everyone. Pre-registration is required for Part 2. To register online, please visit https://secure.aom.org/PDWReg. Please contact david.oliver@sydney.edu.au to obtain the registration code. The deadline to register online is August 9, 2018.
Organizers: David Oliver, U. Of Sydney; Robert Phillip Wright, Hong Kong Polytechnic U.; Katharina Dittrich, U. of Zurich
Presenters: Elena P. Antonacopoulou, U. of Liverpool; Julia Balogun, U. of Liverpool; Jon Billsberry, Deakin U.; Bill Harley, U. of Melbourne; Tine Koehler, U. of Melbourne; Saku Mantere, McGill U.; M. Susan Taylor, Leadership and Organizational Change; Sara L. Rynes, U. of Iowa

4:30PM - 6:30PM
155 (MED, OB, HR, SAP) **2018 Management Education and Learning Writers Workshop**
Swissôtel Chicago in St. Gallen 1, 2
Pre-registration is required for this session. This PDW is part of our Junior Faculty Consortium. To register online, please visit https://secure.aom.org/PDWReg. Please contact the workshop organizer kathleenjbarnes@gmail.com to obtain the approval code. The deadline to register online is July 1, 2018
Coordinators: Kathleen J. Barnes, Salem State U.
Facilitators: Alex Bolinger, Idaho State U.; Todd Bridgman, Victoria U. of Wellington; Paul Donovan, Maynooth U., Ireland; Jacob Eisenberg, UCD; Priscilla Elsass, Clark U/Organization Management Journal; Charles Fornaciari, La Salle U.; William Foster,
U. of Alberta; Cynthia Fukami, U. of Denver; Thomas F. Hawk, Frostburg State U.; Olivia Hernandez-Pozas, Tecnologico de Monterrey; Paul Hibbert, U. of St Andrews; Sabine Hoidn, U. of St. Gallen; Stephen J. Jaros, Southern U.; Douglas Johnson, Georgia Gwinnett College; Oliver Laasch, The U. of Nottingham, China; JoDee LaCasse, State U. of New York at New Paltz; Mark Learmonth, Durham U.; Kimberly K. Merriman, U. of Massachusetts, Lowell; Dirk C. Moosmayer, Nottingham U. Business School China; Rita J. Shea-Van Fossen, Nova Southeastern U.; James C. Spee, U. of Redlands; John B Stark, California State U., Bakersfield; Robert Phillip Wright, Hong Kong Polytechnic U.; Carolyn Wiley, Roosevelt U.

5.15PM - 7:45PM
169 (MH, OMT, AFAM, SAP) Empirical Management History: Lessons for Researchers, Editors and Reviewers
Hyatt Regency Chicago in Crystal A
Coordinator: Bill Cooke, U. of York

6.00PM - 8:00PM
189 (RM, OMT, SAP, TIM) Engaged and Engaging: Managing Involvement in Exceptional Process Research
Sheraton Grand Chicago in Sheraton Ballroom III
Organizer: Claus Rerup, Frankfurt School of Finance & Management

7.00PM - 11:00PM
196 SAP Dinner
Social Event: Offsite at Morton’s the Steakhouse - Chicago (Wacker Place)
Mortons the Steakhouse (http://www.mortons.com/wacker) is located next to the conference locations, so you can easily stroll down after a full day of PDWs and unwind from the day in a relaxing atmosphere with old friends and new colleagues. This event is open to SAP veterans, newcomers, partners, and doctoral students alike. There will be a choice of meat, seafood and vegetarian options available. If you are interested in joining us, please send an email to Sotirios Paroutis (Sotirios.Paroutis@wbs.ac.uk) to get access to the approval code. The cost for the event is US$60.
SAP IG Doctoral & Early Career Program

This Program was created to help Doctoral and Early Career scholars maximize their conference experience and build new networks. The program runs through Friday and includes an ice-breaker breakfast with key members of the SAP community, three thematically relevant PDWs (content, method, career), an individual mentoring session, and a Q&A session with the program’s patron Paula Jarzabkowski to recap and ask questions about the SAP Interest Group. The day concludes with another highlight - the SAP dinner at Morton’s the Steakhouse. For more information on the program, please visit: https://strategizingblog.com/2018/05/15/sap-doctoral-early-career-program-aom-2018-apply-now/

Organizers: **Katelynn Sell**, Louisiana State U; **Christina Wawarta**, U. of Warwick

Sponsor: **Paula Jarzabkowski**, City U. of London
Professional Development Workshops
10:15AM - 11:45AM
Marriott Chicago Downtown - Magnificent Mile in Los Angeles, Miami
Organizers: Christopher W. J. Steele, U. of Alberta; Mirjam Werner, Rotterdam School of Management, Erasmus U.; Vanessa Pouthier, U. of Melbourne

1:30PM - 4:30PM
369 (SAP, ENT, OMT) Process and Practice: Strategy-as-Practice Meets Entrepreneurship
Swissôtel Chicago in St. Gallen 1,2
Part One is open. Part Two requires pre-registration due to limited capacity.
Organizers: Anna Saies Jenkins, U. of Queensland; A. Paul Spee, U. of Queensland; Neil Aaron Thompson, Vrije U. Amsterdam
Panelists: Dimo P. Dimov, U. of Bath; Paula Jarzabkowski, City U. London; Eero Vaara, Aalto U. School of Business; Richard Whittington, U. of Oxford
Facilitators: Ethel L. Brundin, Jönköping U.; William B. Gartner, Babson College; Susi Geiger, U. College Dublin, Smurfit; Jane Kirsten Le, WHU - Otto Beisheim School of Management; Mattias Nordqvist, Jonkoping U.; Sara R. S. T. A. Elias, U. of Victoria; Bruce T. Teague, Eastern Washington U.

4:00PM - 6:30PM
436 (OMT, SAP) Towards a Practice-Driven Institutionalism: Developing an Agenda for Future Research
Marriott Chicago Downtown - Magnificent Mile in Addison Marriott Ballroom
Discussants: Roger Friedland, Department of Religious Studies, UC Santa Barbara; Theodore Schatzki, U of Kentucky
Speakers: Michael Lounsbury, U. of Alberta; Tammar B. Zilber, Hebrew U. of Jerusalem; Damon Golsorkhi, Grenoble Ecole de Management; Henri Schildt, Aalto U. School of Business; Anne-Claire Pache, ESSEC Business School; Richard Whittington, U. of Oxford

6:00PM - 8:00PM
490 (OMT, SAP, MED) 16th Annual OMT Dissertation Proposal Workshop
Marriott Chicago Downtown - Magnificent Mile in Chicago A,B
Chair: Marc-David Seidel, U. of British Columbia
Facilitators: Joel Baum, U. of Toronto; Christine Beckman, Robert H. Smith School of Business, U. of Maryland; Martha S. Feldman, U. of California, Irvine; Henrich Greve, INSEAD; Candace Jones, U. of Edinburgh; Ann Langley, HEC Montréal; Nelson Phillips, Imperial College London; Davide Ravasi, UCL School of Management; Patricia H. Thornton, Texas A&M U., College Station
4:00PM - 5:30PM
766 Discussion Paper Session (SAP) **Strategizing in the Works**
Swissôtel Chicago in Bianco
Chair: Robert Phillip Wright, Hong Kong Polytechnic U.
The Paradox of Planning | A. Paul Spee, U. of Queensland
Culture, Paradox and Strategy-Making Episodes | Shameen Prashantham, China Europe International Business School; Mariya Eranova, U. of Greenwich
Fostering Dwelling and Building Strategizing Abilities: A Case for Empowering Middle Managers | Clara Letierce, Audencia Business School; Nicolas Arnaud, Audencia Business School; Colleen Mills, U. of Canterbury Business School
Talking About the “New” Boss: Unpacking the Strategy-Identity Nexus Through Discursive Presences | Joelle Basque, TELUQ U.; Linda Rouleau, HEC Montréal; Nora Meziani, HEC Montreal

5:00PM - 7:00PM
785 (SAP) **SAP Executive Committee Meeting**
Swissôtel Chicago in Montreux 1
Restricted to SAP executive committee and advisory board members.
8:00AM - 9:30AM
875 Symposium (SAP) **Intuition in Organizations: Research and Practice**
Swissôtel Chicago in St. Gallen 1

Organizers: **Cinla Akinci, U. of St Andrews; Marta Sinclair, Griffith U.**

Intuiting and reasoning: Managing subconscious and conscious processing for better decisions | **Jaana Woiceshyn, U. of Calgary**
The role of intuition in exceptional innovations | **Cinla Akinci, U. of St Andrews; Eugene Sadler-Smith, U. of Surrey**

**WuITY’ as higher cognition combining intuition and deliberation for creativity** | **Xin (Rachel) Wang, Rachel; Peter Ping Li, U. of Nottingham Ningbo, China**
Understanding indwelling through studying intuitions of Nobel laureates and top chefs | **Viktor Dorfler, U. of Strathclyde; Marc B. Stierand, Ecole Hoteliere de Lausanne**

Sensing, making, showing: When the body enacts intuition - Insights from film workers on the set | **Nora Meziani, HEC Montreal**
Introducing analytical thinkers to intuitive wayfinding | **Alina Bas, Alina Bas Consulting; Marta Sinclair, Griffith U.**

8:00AM - 9:30AM
912 Paper Session (SAP) **Identity and Socialization in Strategy Work**
Swissôtel Chicago in Gstaad

Chair: **Saku Mantere, McGill U.**
Merging Identity: A Study of Identity Regulation and Identity Work during Strategic Change | **Lisa Day, U. of Liverpool; Julia Balogun, U. of Liverpool**
Strategy-as-Practice, Identity, and Capability to Perform in a Pluralist Context: A Case Study | **Qian Li, Cass Business School, City U. London; Paula Jarzabkowski, City U. London; Santi Furnari, Cass Business School, City U. London**
Practicing Identity in Emergent Firms: Creating Organizational Identity through Transcendent Leaps | **David Oliver, U. Of Sydney**
Renewal through Socialization: A Case of Strategy as Wayfinding | **Kajsa Haag, Jonkoping International Business School; Leona Achtenhagen, Jonkoping International Business School**

8:00AM – 9.30AM
913 Paper Session (SAP) **The Role of Affect in Strategizing**
Swissôtel Chicago in St. Gallen 2

Chair: **Michael Jarrett, INSEAD**
Emotion and Strategic Management: A Literature Review | **Ethel Brundin, Jonkoping International Business School; Feng Liu, Saint Mary’s U., Canada; Thomas Cyron, Jonkoping International Business School**

Middle Management Strategizing Fatigue – When Middle Management Inclusion Goes South | **Carola Wolf, Aston U.; Claus Jacobs, U. of Bern; Steven W Floyd, U. of Massachusetts, Amherst**

Institutional Work Through Empathic Engagement | **Mai S. Linneberg, Aarhus BSS, Aarhus U.; Mihaela Trenca, Aarhus BSS, Aarhus U.**
9:45AM – 11.15AM
1028 Showcase Symposium (SAP, OMT, STR) Theorizing Process Research: Perspectives in Conversation
Swissôtel Chicago in Vevey 2
Organizers: Eric Knight, The U. of Sydney; Jane Kirsten Le, WHU - Otto Beisheim School of Management; Sarah Stanske, European U. Viadrina; Matthias Wenzel, European U. Viadrina U.
Distinguished Speakers: Raghu Garud, Pennsylvania State; Paula Jarzabkowski, City U. London; Ann Langley, HEC Montréal; Haridimos Tsoukas, U. of Cyprus / U. of Warwick; Andrew H. Van de Ven, U. of Minnesota

11:30AM - 1:00PM
1142 Paper Session (SAP) Cross-Level Strategizing: Looking at Middle Managers
Swissôtel Chicago in Lugano
Chair: Carola Wolf, Aston U.
Discussant: Richard Whittington, U. of Oxford
Forgotten Interactions: Invoking Top Managers in Middle Managerial Strategizing | Elena Tavella, U. of Copenhagen; Jane Kirsten Le, WHU - Otto Beisheim School of Management
Strategizing Across Levels: How Managerial Practices Achieve Strategic Alignment | Rouven Kanitz, LMU Munich; Julia Fichte, Ludwig Maximilian U. of Munich (LMU); Jane Kirsten Le, WHU - Otto Beisheim School of Management; Martin Hoegl, LMU Munich
Middle Managers’ Interactions at the Heart of the Strategy-Adaptation Process in Acquisitions | Gustavo Birollo, Laval U.; Linda Rouleau, HEC Montréal; Satu Päivi Teerikangas, U. of Turku, School of Economics
Middle Managerial Behavior for Employee Strategic Alignment: A Systematic Review | Floor Slagter, Rotterdam School of Management, Erasmus U.; Desiree Van Dun, U. of Twente; Dirk Van Dierendonck, Erasmus U. Rotterdam

11:30AM - 1:00PM
1143 Paper Session (SAP) The Language of Strategizing: Discourse and Narratives
Swissôtel Chicago in St. Gallen 2
Chair: Sotirios Paroutis, Warwick Business School
Distributed Leadership as a Discursive Practice | Anu Maaria Kajamaa, U. of Helsinki; Juha Tuunainen, U. of Oulu Business School
Exposing the Contested Frames in Strategy Work: Using Visuals to Bridge the Contested Frames | Marko Kohtamäki, U. of Vaasa; Suvi Einola, U. of Vaasa; Yassine Talaoui, U. of Vaasa
Entrapment: The Constraining Nature of CEO Narratives | Gwyneth Edwards, HEC Montreal, Rick Molz, Concordia U.; Ann Langley, HEC Montréal
1:15PM - 2:45PM
1182 Symposium (ENT, MOC, SAP) Entrepreneurial Identity Intersections: Coalescence, Conflict, Evolution, and Detachment
Hyatt Regency Chicago in Regency B
Organizer: A. Erin Bass, U. of Nebraska, Omaha; Varkey Titus, U. of Nebraska, Lincoln
Discussant: Marc B. Gruber, Ecole Polytechnique Fédérale de Lausanne
Never gonna give you up: On the role of identity work in entrepreneurs’ perseverance | Eliana Crosina, Babson College
Identity interferences and their influence on entrepreneurial behaviors | Emmanuelle Fauchart, Ecole Polytechnique Fédérale de Lausanne & U. of Strasbourg
Enterprising femininity: Exploring the identity work of yoga teachers | Amanda Peticca-Harris, Grenoble Ecole de Management; Ravishankar Mayasandra Nagaraja, Loughborough U.; Sara R. S. T. A. Elias, U. of Victoria
Where everybody knows your name: Relational identity in entrepreneurship | Blake D. Mathias, Indiana U.
Failure to deliver: Identity contestation and the non-emergence of the U.S. online grocery category | Chad Navis, Clemson U.; Greg Fisher, Indiana U.; Ryan L. Raffaelli, Harvard U.

1:15PM - 2:45PM
1260 Distinguished Keynote – (SAP)
Swissôtel Chicago in Zurich E,F
SAP Annual Keynote Speaker: Professor Ted Schatzki
Discussant: Paula Jarzabkowski, City U. London
Facilitator: A. Paul Spee, U. of Queensland
3:00PM - 4:00PM
1366 Symposium (OMT, SAP) Microfoundations of Ambidexterity
Marriott Chicago Downtown - Magnificent Mile in Chicago H
Organizers: Johann Fortwengel, King's College London; Arne Keller, Freie U. Berlin; Alexander Martin, hwtk Berlin
On the impact of managerial actions on (im)balancing exploration and exploitation | Wolfgang H. Guettel, Johannes Kepler U. Linz; Johanna Gruenauer, Johannes Kepler U. Linz; Stefan Konlechner, Johannes Kepler U. Linz
Complements or substitutes? Investigating the interplay amongst drivers of ambidexterity in SMEs | Alexander Zimmermann, U. of Liechtenstein; Susan Anne Hill, Cass Business School, City U. London; Julian M Birkinshaw, London Business School; Martin Jaeckel, Infiniti China
Alternating and interlacing of sequential, structural, and contextual ambidexterity | Arne Keller, Freie U. Berlin; Johann Fortwengel, King's College London; Alexander Martin, hwtk Berlin

3:00PM - 4:30PM
1378 Paper Session (SAP) Locating the Individual and the Social in Institutional Work
Swissôtel Chicago in Vevey 1
Chair: Michael Smets, U. of Oxford
Individual Responses to Institutional Demands in Practice: The Case of Transparency | Leopold Ringel, U. of Bielefeld; Georg Reischauer, WU Vienna U. of Economics and Business
Recognising Excellence Through Business Awards – A Taxonomy | Bronwen Harrison, U. of Technology Sydney
Corporate Sustainability as Practice: Doing Sustainability by Intervening | Seray Ergene, U. of Rhode Island
The Architecture of Influence: Meta-organizations and The Transformation of Institutional Fields | Charlotte Cloutier, HEC Montreal; Fannie Couture, U. of Sydney Business School

3:30PM - 3:30PM
1393 Symposium (STR, ODC, SAP) Emergent Perspectives of Strategic Change: Toward a New Paradigm?
Swissôtel Chicago in Lucerne III
Organizers: Torsten Schmid, U. of St. Gallen; Sven Kunisch, U. of St. Gallen; Tomi MM Laamanen, U. of St. Gallen
Distinguished Speakers: William Ocasio, Northwestern U.; Quy Nguyen Huy, INSEAD; Sucheta Nadkarni, U. of Cambridge; Eero Vaara, Aalto U. School of Business
4:45PM - 6:15PM
1449 Showcase Symposium (ODC, OMT, SAP) Co-creating Impactful Qualitative Change Research: A Dialogue between Authors and Editors
Hyatt Regency Chicago in Acapulco
Organizer: Rajiv Nag, Drexel U.
Discussant: Inger G. Stensaker, NHH Norwegian School of Economics; Karen Jansen, Henley Business School, U. of Reading
Presenters: Martin Friesl, Lancaster U.; Tim Kuhn, U. of Colorado, Boulder; Ann Langley, HEC Montréal; A. Paul Spee, U. of Queensland; Therese Egeland Sverdrup, NHH Norwegian School of Economics; Heather Ciara Vough, U. of Cincinnati

4:45PM - 6:15PM
1467 Paper Session (SAP) Exploring the Microdynamics of Strategic Change
Swissôtel Chicago in Arosa
Chair: Torsten Schmid, U. of St. Gallen
Discussant: Timo J Santalainen, Aalto U. And Stratnet
The State of Liminality in Successive Strategic Episodes | Rita Järventie-Thesleff, Aalto U. School of Business
Building Actionable Intersubjectivity During Strategic Change: A Sensetaking Perspective | Gustavo Birollo, Laval U.; Linda Rouleau, HEC Montréal
Strategists as Time Travellers: How Strategists Apply Temporality in Strategy Narration | Jouni Virtaharju, Hanken School of Economics; Virpi Sorsa, Hanken School of Economics

6:30PM - 7:00PM
1503 SAP Business Meeting
Swissôtel Chicago in Lucerne II
Open to all current and prospective members. The SAP social will follow.

7:00PM - 9:00PM
1510 SAP Social
Swissôtel Chicago in Lucerne III
Open to all current and prospective members. Please come out to mix and mingle with SAP members and prospective members and celebrate the success of the Interest Group.
8:00AM - 9:30AM
1612 (OMT, SAP) The Dark Side of Authenticity in Organizational Life
Marriott Chicago Downtown - Magnificent Mile in Chicago E
Organizers: Christi Lockwood, U. of Virginia - McIntire School of Commerce; Kieran O’Connor, U. of Virginia; David Lehman, U. of Virginia
Discussant: Glenn R Carroll, Stanford U.
Presenters: Balazs Kovacs, Yale School of Management; Giacomo Negro, Emory U.; Majken Schultz, Copenhagen Business School; Roy R Suddaby, U. of Victoria

8:00AM - 9:30AM
1620 Showcase Symposium (SAP, ENT, OCIS) The Practice Turn in Management Studies: Taking Stock and Moving Forward
Swissôtel Chicago in St. Gallen 2
Organizers: Toke Bjerregaard, Aarhus BSS, Aarhus U.; Kasper Elmholdt, Aalborg U.; Violetta Splitter, U. of Zurich
Discussant: Davide Nicolini, U. of Warwick

9:45AM - 11:15AM
1743 Symposium (RM, SAP) Collaborative Research With Practitioners: Research Journeys & Methodological Innovations
Sheraton Grand Chicago in Streeterville
Organizer: Garima Sharma, U. of New Mexico
Chair: Garima Sharma, U. of New Mexico
Moderator: Sara L. Rynes, U. of Iowa
Presenters: Stephanie Bertels, Simon Fraser U.; Arne Carlsen, BI Norwegian Business School; Lori Divito De Paauw, Amsterdam U. of Applied Sciences

9:45AM - 11:15AM
1744 Paper Session (SAP) Expanding the Boundaries of Open Strategizing
Swissôtel Chicago in St. Gallen 2
Chair: Josh Morton, U. of Leeds
Discussant: Leonhard Dobusch, U. of Innsbruck
Managing Organizational Legitimacy through Modes of Open Strategizing | Josh Morton, U. of Leeds; Alex Wilson, Loughborough U.; Louise Cooke, Loughborough U.
11:30AM - 1:00PM

1865 Paper Session (SAP) *Performativity and Materiality in Strategizing*

Swissôtel Chicago in St. Gallen 2

*Chair:* Philip Gylfe, Aalto U. School of Business

*Discussant:* Curtis LeBaron, Brigham Young U.

How Actors in Groups Solve Strategic Problems: An Embodied Sensemaking Perspective of Materiality | Patrick Reinmoeller, Cranfield U.; Mikko Arevuo, Regent’s U. London


Dematerializing the Material: Ambiguity Enabling Innovation in Strategic Change | Sari Laari-Salmela, U. of Oulu Business School; Anniina Rantakari, U. of Oulu; Pia Hurmelinna-Laukkanen, U. of Oulu

1:15PM - 2:45PM

1980 Paper Session (SAP) *Practice-based Foundations of Routines and Capabilities*

Swissôtel Chicago in St. Gallen 2

*Chair:* Furkan Amil Gur, Northern Illinois U.

*Discussant:* Fleur Deken, Vrije U. Amsterdam

Which Strategic Practices Enable or Inhibit Dynamic Capabilities from Emerging in Similar Firms? | Andrea Kirsten Dickens, Victoria U. of Wellington; Stephen Cummings, Victoria U. of Wellington; Urs S. Daellenbach, Victoria U. of Wellington

Not all Ways Lead to Rome: Different Approaches to Ambidexterity in Acquisition Sequences | Tomi MM Laamanen, U. of St. Gallen; Alexander Zimmermann, U. of Liechtenstein; Di Bian, U. of St.Gallen

The Role of Space and Time in Balancing Conflicting Pressures Through Routine Dynamics | Kenneth Goh, Singapore Management U.; Claus Rerup, Frankfurt School of Finance & Management

How does Feedback Matter to the Sustainability of Organizational Routines? | Alexandros Psychogios, Birmingham City U. Business School; Elena P. Antonacopoulou, U. of Liverpool; Margarita Nyfoudi, U. of Birmingham; Feim Blakcori, U. of Leicester; Leslie Szamosi, U. of Sheffield
3:00PM - 4:30PM

2088 Paper Session (SAP) Strategizing Across Organizational Boundaries

Swissôtel Chicago in St. Gallen 2

Chair: Gwyneth Edwards, HEC Montreal

Discussants: Paresha N. Sinha, U. of Waikato


The Dark Side of Corporate Social Responsibility (CSR): Expropriation of Minority Shareholders | Xuanjin Chen, School of Economics and Management Tsinghua U.; Xin Pan, Queen Mary U. of London; Haojing Guo, School of Economics and Management Tsinghua U.

Open Strategy in Manufacturing SMEs | Aylin Ates, U. of Strathclyde, Scotland, UK

Towards a Practice-Based View of MNEs: Exploring TIS practices in Export Subsidiaries | Roberto M. Gamarra, Gallaudet U.
We look forward to you joining us for these academic sessions. You are also invited to two exciting social events. An informal dinner and get together on Friday night at Morton's the Steakhouse restaurant. Please email to Sotirios Paroutis (Sotirios.Paroutis@wbs.ac.uk) for the approval code. Our social will take place on Monday night at 7:00PM at Swissôtel Chicago in Lucerne III (follows short business meeting). See you there!
See you next year in Boston!

*Please submit your PDW proposals, symposia, and papers to the Strategizing Activities and Practices Interest Group!*