SESSION INFORMATION

The Strategizing Activities & Practices Interest Group of the Academy of Management
FRIDAY, AUGUST 4TH
Professional Development Workshops

8:00AM - 9:30AM
**18 (CMS, SAP)** Writing Fieldnotes: An Intersubjective Approach
Atlanta Marriott Marquis, Lobby L404
Organizers: Carrie M. Duncan, U. of Missouri; Sara Rosa Soares Traquina Alves Elias, U. of Victoria

8:00AM - 11:00AM
Hilton Atlanta, Galleria 4
Part 1 of the workshop is open to all. Pre-registration is required for Part 2 of the workshop. To register visit: http://processresearchmethods.org/pdw-registration/
Organizers: Claus Rerup, Frankfurt School of Finance & Management; Harry Sminia, U. of Strathclyde
Facilitators: Hans Berends, VU Amsterdam; A. Paul Spee, U. of Queensland

8:30AM - 10:30AM
**51 (SAP, RM, OMT)** Coding in the Trenches: Qualitative Analysis Bootcamp II
Hyatt Regency Atlanta, Techwood
Pre-registration is required for this session. Please contact the workshop organizer at k.pettit2@liverpool.ac.uk to obtain the approval code.
Organizers: Anne D Smith, U. of Tennessee, Knoxville; Krista Pettit, U. of Liverpool
Presenter: Karen Golden-Biddle, Boston U.
Panelist: Michael Lerman, U. of Tennessee
Facilitators: Wendy Tate, U. of Tennessee; Lisa Ellram, Miami U; Katharina Dittrich, U. of Zurich; Tine Koehler, The U. of Melbourne; Jina Mao, Skidmore College; Paula Marie O'Kane, U. of Otago

10:45AM - 12:45PM
**88 (SAP, BPS)** The Role of Visuality in Strategy: How Seeing, Influences “Saying” and “Doing”
Hyatt Regency Atlanta, Edgewood
Participants will not need to pre-register for the workshop.
Organizers: Eric Knight, U. of Sydney; Henrika Franck, Aalto U; Sotirios Paroutis, U. of Warwick
Speakers: Anne D Smith, U. of Tennessee, Knoxville; Loizos Heracleous, U. of Warwick; Curtis LeBaron, Brigham Young U.

2:00PM - 4:00PM
**136 (SAP)** Advice for Managing International Academic Careers
Hyatt Regency Atlanta, Piedmont
Pre-registration is required. Please contact the workshop organizer at r.bednarek@bbk.ac.uk to obtain the approval code. The deadline to register is July 21.
Organizers: Rebecca Bednarek, Birkbeck, U. of London; Katharina Dittrich, U. of Zurich; Carola Wolf, Aston U.
Speakers: Laure Cabantous, Cass Business School, City, U. of London; Saku Mantere, McGill U; David Oliver, The U. of Sydney; Krista Pettit, U. of Liverpool; Kathrin Sele, Aalto U. School of Business; Virpi Ilona Sorsa, Hanken School of Economics; Loizos Heracleous, U. of Warwick
3:30PM - 5:30PM
157 (ODC, SAP) Navigating Interstitial Spaces as a Precondition for Leadership in Transformational Change
Atlanta Marriott Marquis, Marquis M202
Coordinators: Mzamo P Mangaliso, U. of Massachusetts, Amherst; Xueting Jiang, New York Institute of Technology
Discussant: Hugh O'Neill, U. of North Carolina, Chapel Hill
Participants: Robin Mark Back, U. of Central Florida; Charles C. Manz, U. of Massachusetts, Amherst; Leah Ndanga, UMass Amherst; Hellicy C. Ngambi, mulungushi U. Sylvia Van De Bunt-Kokhuis, U. of Amsterdam; Craig Pearce, U. of South Alabama
Facilitator: Nceku Nyathi, UCT Graduate School of Business

4:00PM - 6:00PM
165 (SAP, BPS) Teaching Strategy: Innovative Approaches and Tools
Hyatt Regency Atlanta, International Ballroom South
Pre-registration is required. Please contact the workshop organizer at Jane.Le@sydney.edu.au to obtain the approval code. To register online, please visit https://secure.aom.org/PDWRag. The deadline to register online is August 5, 2017.
Distinguished Speakers: Andrew H. Van de Ven, U. of Minnesota; Richard Whittington, U. of Oxford
Facilitators: Russell Coff, U. of Wisconsin, Madison; Dan Lovallo, The U. of Sydney; David Oliver, The U. of Sydney

6:00PM - 09:00PM
194 SAP Dinner
Social Event: Offsite at Ray's in the City
Ray's in the City (www.raysrestaurants.com/raysinthecity/home) is located next to the conference locations, so you can easily stroll down after a full day of PDWs and unwind from the day in a relaxing atmosphere with old friends and new colleagues. This event is open to SAP veterans, newcomers, partners, and doctoral students alike. There will be a choice of meat, seafood and vegetarian options available. If you are interested in joining us, please send an email to Paul Spee (p.spee@business.uq.edu.au) to get access to the approval code. To register online, please visit https://secure.aom.org/PDWRag. The deadline to register online is July 20, 2017 and the cost for the event is US$60

SAP IG Doctoral & Early Career Program
This Program was created to help Doctoral and Early Career scholars maximize their conference experience and build new networks. The program runs through Friday and includes an ice-breaker breakfast with key members of the SAP community, three thematically relevant PDWs (content, method, career), an individual mentoring session, and an aperitif with the program’s patron Julia Balogun to recap and ask questions about the SAP Interest Group. The day concludes with another highlight - the SAP dinner at Ray's in the City. For more information on the program, please visit: https://strategizingblog.com/2017/04/18/doctoral-and-early-career-program-aom-in-atlanta/
Organizers: Christina Wawarta, U. of Warwick; Krista Pettit, U. of Liverpool
Sponsor: Julia Balogun, U. of Liverpool
SATURDAY, AUGUST 5TH

Professional Development Workshops

8:00AM - 9:30AM  
255 (OMT, BPS, SAP) Paradox Theory and Ambidexterity  
Atlanta Marriott Marquis, Lobby L405,406  
Coordinator: Konstantinos Andriopoulos, Cass Business School, City U. London  
Participants: Sebastian Raisch, GSEM - U. of Geneva; Loizos Heracleous, U. of Warwick;  
Jonathan Schad, U. of Geneva; Manto Gotsi, U. of Westminster; Marianne W. Lewis, Cass  
Business School, City U. London; Justin J.P. Jansen, Erasmus U. Rotterdam

8:00AM - 9:30AM  
Informal Meet & Greet breakfast discussing “The review process: The editors’ perspective”  
Venue: Coffee at 200 Peachtree, 200 Peachtree St NW, Atlanta, GA 30303.  
Organizers: Rebecca Bednarek, Katharina Dittrich, Neil Thompson  
An opportunity to meet and engage in conversation with experienced editors Professors  
Eero Vaara (AMJ) and Anne Smith (ORM & Research Methodology in Strategy and  
Management) about what editors are looking for from reviewers (what makes a good  
reviewer?) and authors (what does a successful response entail?) in the review process.  
They will be joined by Katharina Dittrich who will provide an author's perspective of the  
review process in leading management journals.

8:00AM - 10:00AM  
257 (OMT, SAP) Behind the Scenes: Highly Cited Ethnographic Research in Organizational  
Studies  
Atlanta Marriott Marquis, Marquis M304  
Pre-registration is required for this workshop. Please contact the workshop organizer at  
azafar@ualberta.ca with any questions. To register online, please visit  
https://secure.aom.org/PDWReg. The deadline to register online is July 1, 2017.  
Organizers: Asma Zafar, U. of Alberta; Leanne Mara Hedberg, U. of Alberta School of  
Management  
Panelists: Sarah Kaplan, U. of Toronto; Michael Smets, U. of Oxford; Michael G Pratt,  
Boston College; Kimberly D. Elsbach, U. of California, Davis; Davide Nicolini, U. of Warwick;  
Tammar B. Zilber, Hebrew U. of Jerusalem

8:00AM - 9:30AM  
258 (OMT, SAP, ODC) Performativity and the Debate About the Relevance of Academic  
Theory for Practitioners  
Atlanta Marriott Marquis, Marquis M202  
Organizers: Laure Cabantous, Cass Business School, City; Vern Glaser, U. of Alberta  
Presenters: Daniel Beunza Ibanez, London School of Economics and Political Science;  
Fabrizio Ferraro, ISESE Business School; Neil Pollock, U. of Edinburgh business school; Jean  
M. Bartunek, Boston College

10:00AM - 12:00PM  
298 (SAP, BPS, ODC, PTC, OMT) Strategizing Climate Change: Worldly Strategy for Global  
Impact  
Hyatt Regency Atlanta, Regency Ballroom VI  
Chairs: Saku Mantere, McGill U; Henry Mintzberg, McGill U.

11:30AM - 2:00PM  
334 (SAP, OMT, BPS) Strategy-As-Practice Meets Routine Dynamics  
Hyatt Regency Atlanta, Greenbriar
Part I is open to all. Pre-registration is required for Part II. Please contact the organizer at katharina.dittrich@uzh.ch to obtain the approval code.

Organizers: Katharina Dittrich, U. of Zurich; Vern Glaser, U. of Alberta
Presenters: Sarah Kaplan, U. of Toronto; Carlo Salvato, Bocconi U; Richard Whittington, U. of Oxford

1:00PM - 3:00PM
370 (ODC, BPS, SAP, OB, OMT) What is New in Research, Teaching, and Consulting about Managing Major Organizational Change?
Atlanta Marriott Marquis, Marquis M304
Organizer: Quy Nguyen Huy, INSEAD
Presenters: Henrik M. Bresman, INSEAD; Davide Ravasi, Cass Business School, City U. London; Inger G. Stensaker, Norwegian School of Economics; Richard W Woodman, Texas A&M U; Michael Jarrett, INSEAD

1:00PM - 2:30PM
371 (ODC, SAP) Sites and Contexts of Plural Leadership Plural Leadership
Atlanta Marriott Marquis, Lobby L401,402
Organizers: Suzanne Marie Gagnon, McGill U; Ann Langley, HEC Montréal; Viviane Sergi, UQAM
Panelists: Laura Empson, Cass Business School; Kathryn S. Quick, U. of Minnesota; Dennis Tourish, U. of Sussex

4:15PM - 6:45PM
443 (SAP, OMT, BPS, ENT) Publishing Strategy-as-Practice Research in Top Journals
Hyatt Regency Atlanta, Courtland
Pre-registration is required for this session. To register online, please visit https://secure.aom.org/PDWRReg. The deadline to register online is August 5, 2017.
Organizers: A. Paul Spee, U. of Queensland; Shenghui Ma, U. of Zurich
Presenters: Michel Anteby, Boston U; Rebecca Bednarek, Birkbeck, U. of London; Sotirios Paroutis, U. of Warwick; A. Paul Spee, U. of Queensland; Gianmario Verona, Bocconi U; Richard Whittington, U. of Oxford
Facilitators: Michel Anteby, Boston U; Rebecca Bednarek, Birkbeck, U. of London; Shenghui Ma, U. of Zurich; Sotirios Paroutis, U. of Warwick; A. Paul Spee, U. of Queensland; Gianmario Verona, Bocconi U; Richard Whittington, U. of Oxford; Michael Zundel, U. of Liverpool

SUNDAY, AUGUST 6TH

8:30AM - 10:00AM
Informal Meet & Greet breakfast discussing “Strategy as Practice (SAP) meets Entrepreneurship as Practice (EAP)”
Venue: Coffee at 200 Peachtree, 200 Peachtree St NW, Atlanta, GA 30303.
Organizers: Rebecca Bednarek, Katharina Dittrich, Neil Thompson
As practice-based studies gain traction in different fields come and explore the intersections between strategy and entrepreneurship! Scholars in attendance include Paul Spee & Richard Whittington (SAP) and Bill Gartner & Bruce Teague (EAP), all leaders in their fields. Please email Neil Thompson (n.a.Thompson@vu.nl) and indicate which division you are a part of to reserve your spot!
12:15PM - 1:45PM

639 Discussion Paper Session (SAP) Strategizing at the Interface
Hyatt Regency Atlanta, Courtland

Chair: Rebecca Bednarek, Birkbeck, U. of London


Leading SMEs in a Difficult Period: What Differentiates Success from Failure | Emmanuel Quansah, Case Western Reserve U. WSOM

Ante-narratives as interface in the process of M&A becoming | Etieno S. Enang, U. of Strathclyde; Harry Sminia, U. of Strathclyde

Bad Luck or Is Something Broken?: Shareholder Reactions to Data-Breaches | Xinran Joyce Wang, U. of Tennessee; Jiaju Yan, U. of Tennessee, Knoxville; Thomas R. Crook, U. of Tennessee, Knoxville

2:00PM - 3:30PM

699 Symposium (SAP, AAT) What's the Next Chapter for Strategy as Narrative?
Hyatt Regency Atlanta, Kennesaw

Organizer: Jeannie Holstein, The U. of Nottingham

Presenters: Anniina Rantakari, U. of Oulu; Gwyneth Edwards, HEC Montreal; Rick Molz, Concordia U.

Discussants: Ann Langley, HEC Montréal; Eero Vaara, Aalto U. School of Business; Mike Wright, Imperial College London

Strategy as an Intertextual Narrative: A Process? | Jeannie Holstein, U. of Nottingham; Mike Wright, Imperial College London; Kenneth Starkey, U. of Nottingham

The Intertextuality of CEO Narratives | Gwyneth Edwards, HEC Montreal; Ann Langley, HEC Montréal; Rick Molz, Concordia U.

Strategy as Carnival: A Dialogical Perspective on Strategy-Making in a City Organization | Eero Vaara, Aalto U. School of Business; Anniina Rantakari, U. of Oulu

5:15PM - 7:15PM

774 (SAP) SAP Executive Committee Meeting
Hyatt Regency, Embassy Hall G

Restricted to SAP executive committee and advisory board members

MONDAY, AUGUST 7TH

8:00AM - 9:30AM

839 Showcase Symposium – (BPS, SAP, TIM) Open Strategy: Dimensions, Dilemmas, Dynamics
Hyatt Regency Atlanta, Regency Ballroom VII

Organizers: Richard Whittington, U. of Oxford; David Nils Seidl, U. of Zurich

Participant: Julia Hautz, U. of Innsbruck

Panelists: Loizos Heracleous, U. of Warwick; Santi Furnari, Cass Business School, City U. London; Arvind Malhotra, UNC Chapel Hill; Gabriel Szulanski, INSEAD

Discussant: Tomi MM Laamanen, U. of St. Gallen

8:00AM - 9:30AM

927 Paper Session – (SAP) Timing and Rhythm in Strategizing
Hyatt Regency Atlanta, Hanover Hall C

Timing practices and material markers in coordinating collective market patterns | Rebecca Bednarek, Birkbeck, U. of London; Laure Cabantous, Cass Business School, City, U. of London (SAP Best Paper Award, Carolyn Dexter Award Nominee)

Perceptions of Change and New Routine Adoption | Alex James Wilson, U. of Minnesota
Dynamics of control in strategy making | Anniina Rantakari, U. of Oulu; Sari Laari-Salmela, U. of Oulu Business School; Pia Hurmelinna-Laukkanen, U. of Oulu
Three Sides of the Same Coin: Practice(d) Time as Rhythms in Household Food Collectives. Galina Kallio, Aalto U; Mikko Jalmari Vesa, Aalto U; Kathrin Sele, Aalto U. School of Business (SAP Best Student Paper Award)

9:45AM - 11:15AM
1015 Showcase Symposium – (ODC, SAP, OSCM) Implementing Transformational Change: Challenges and Opportunities at the Interface
Atlanta Marriott Marquis, Atrium A703
Coordinators: Karen Jansen, Australian National U; Ofer Zwikael, Australian National U.
Presenters: Inger G. Stensaker, Norwegian School of Economics; Jack R. Meredith, emeritus Wake Forest U; Chris Worley, NEOMA Business School; Michael Beer, Harvard U.

9:45AM - 11:15AM
1036 Paper Session – (SAP) Boundaries and Dualities in Action
Hyatt Regency Atlanta, Hanover Hall C
Chair: Eric Knight, The U. of Sydney
Discussant: Julia Balogun, U. of Liverpool
The Differential Becoming of Business | Thomas Preetzmann, Aarhus School of Business and Social Sciences; Lars Esbjerg, Aarhus U.
Conscious Uncoupling: The difficulty of establishing and enforcing new organizational boundaries | Rene Wiedner, Warwick Business School
Disentangling Social Influence in Strategic Decision Making Practice | Richard DeJordy, California State U., Fresno; Cheryl Mitteness, Northeastern U; Melissa Smith Baucus, Texas State U.

11:30AM - 1:00PM
1133 Paper Session – (SAP) Identity in Strategizing
Hyatt Regency Atlanta, Hanover Hall C
Chair: Curtis LeBaron, Brigham Young U.
Discussant: Tomi MM Laamanen, U. of St. Gallen
What it means to be a strategist: occupational background from a discourse perspective | Eric Knight, The U. of Sydney; Joe OMahoney, Cardiff U; Andrew Sturdy, U. of Bristol
Accomplishing collective identity endurance whilst retaining identity distinctiveness | Gary Burke, Aston U; A. Paul Spee, U. of Queensland; Paula Jarzabkowski, City U. London
Adults and children of strategy work: defining different modes of participation | Heli Pielila, U. of Oulu Business School; Sari Laari-Salmela, U. of Oulu Business School; Vesa Johannes Puhakka, U. of Oulu
Identification Processes and the Strategic Dilemma of Autonomous NPD Teams | David Oliver, The U. of Sydney; Benjamin Matthew Cole, Fordham U

1:15PM - 2:45PM
1246 Showcase Symposium – (OMT, BPS, SAP) Authenticity in Markets: Organizations, Principals and Audiences
Atlanta Marriott Marquis, Marquis M104
Organizer: Glenn R Carroll, Stanford U.
Participants: Kieran O'Connor, U. of Virginia; Balazs Kovacs, Yale School of Management; Peter Younkin, McGill U.
Discussant: Ezra Zuckerman, Massachusetts Institute of Technology
Internal Production and Authenticity in Micro-Distilled Spirits | Cameron Verhaaal, Georgia State U.
1:15PM - 2:45PM

**1260 Distinguished Keynote – (SAP)** *Thinking About and Doing Strategy, Activities and Practice Research*

Hyatt Regency Atlanta, Regency Ballroom V

**SAP Annual Keynote Speaker**: Professor Dennis Gioia

**Discussant**: Professor Ann Langley, HEC Montréal

1:15PM - 2:45PM

**1271 Symposium – (TIM, BPS, SAP)** *Managing Revolutionary Inter-Organizational Interdisciplinary R&D Project Teams*

Hyatt Regency Atlanta, Roswell

**Organizer**: Beverly B. Tyler, North Carolina State U.

**Facilitator**: Melissa M Appleyard, Portland State U.

Creative and technological Meshing in Video Game Development | Nachiket Bhawe, North Carolina State U; Shaker A Zahra, U. of Minnesota

NSF-Funded Project on Unpacking Interdisciplinary R&D in Nanomedicine | Melissa M Appleyard, Portland State U; Beverley B. Tyler, North Carolina State U; Turanay Caner, St. John's U.

Interdisciplinary Knowledge Meshing | Deborah J. Dougherty, NC State U.

3:00PM - 4:30PM

**1371 Symposium – (OMT, BPS, SAP)** *Music Genres and Identity in Markets: The Role of Categories in Market Identities and Outcomes*

Atlanta Marriott Marquis, Marquis M104

**Organizers**: Phech Colatat, Washington U. in St. Louis; Oliver Hahl, Carnegie Mellon U. - Tepper School of Business

**Discussant**: Jennifer Lena, Columbia U.


Songs of Experience: Antecedents and Consequences of Identity Claims in Markets | Martina Montauti, IE Business School; Filippo Carlo Wezel, EMLYON Business School

Women and Creativity: Gender Differences in the Production and Consumption of Popular Music | Noah Askin, INSEAD; Michael Mauskapf, Columbia Business School; Jared Lorince, Northwestern U; Brian Uzzi, Northwestern U.

Musical Chairs: The Moderating Role of Social Norms on Entry Into Entrepreneurship | Peter Younkin, McGill U.

3:00PM - 4:30PM

**1382 Paper Session – (SAP)** *Strategy Tools in Practice*

Hyatt Regency Atlanta, Hanover Hall C

**Chair**: Henrika Franck, Aalto U.

Emergence in business model development: interaction with stakeholders to deal with ambiguity | Alexis Laszczuk, U. Paris-Dauphine; Lionel Garreau, U. of Paris, Dauphine; Bernard De Montmorillon, U. Paris-Dauphine
All or Nothing? - Strategizing Practices and Outcomes in Strategy Tool Development Processes | Gary Thomas Burke, Aston U; Carola Wolf, Aston U. (SAP Best Practice-Oriented Paper Award)
Designing a Process for Tracking Business Model Change | Sergejs Groskovs, Copenhagen Business School (CBS)
How Maps are Made Matters: Enacting Artifacts in Collective Decision Making | Mikko Arevuo, Regent's U London; Patrick Reinmoeller, Cranfield U; Anne S. Huff, Dublin City U

4:45PM - 6:15PM
1454 Symposium – (MOC, OB, SAP) Intuition in Organizations: Integration of Intuition and Analysis
Hyatt Regency Atlanta, Baker
Organizers: Marta Sinclair, Griffith U; Cinla Akinci, U. of St Andrews
The Strategic Adaptive Decision (SAD) Model | Bjørn Tallak Bakken, Inland Norway U. College of Applied Sciences (INN); Thorvald Haerem, BI Norwegian Business School; Nils Tore Meland, Leadership Development & Decision Making AS
Interplay of Intuition and Analysis in Police Officers’ First- Response Decisions | Cinla Akinci, U. of St Andrews; Eugene Sadler-Smith, U. of Surrey
The Interplay Between Expertise, Intuition and Analysis in Medical Diagnosis | Laure Cabantous, Cass Business School, City, U. of London; Yoann Bazin, ISTEC
Introducing Intuition to Analytical Thinkers | Marta Sinclair, Griffith U; Alina Bas, Alina Bas Consulting

4:45PM - 6:15PM
1493 Symposium – (OMT, SAP) Theorizing with History: Lessons from the Study of Institutional Logics and Imprinting
Atlanta Marriott Marquis, Marquis M105
Organizers: Milo Shaoqing Wang, U. of Alberta; Christopher William John Steele, U. of Alberta
Participants: Christopher Marquis, Cornell U; Daniel Milner, Northwestern Kellogg School of Management; William Ocasio, Northwestern U.
Discussant: C. R. Hinings, U. of Alberta

4:45PM - 6:15PM
1502 Paper Session – (SAP) Strategizing across Firms
Hyatt Regency Atlanta, Edgewood
Chair: Rajiv Nag, Drexel U.
Discussant: Robert Demir, Lancaster U. Management School
Promoting or detracting from organisational resilience? The impact of regulation on firms | Nina Andreeva, U. of Cambridge
Blending practice worlds: Impact assessment as a transdisciplinary practice | Jarrod Ormiston, Maastricht U.
Networks of Practice’ in the Italian Motorsport Industry | Francesca Mariotti, King Abdulaziz U; Sajjad Haider, King Abdulaziz U.

6:30PM - 7:00PM
1536 SAP Business Meeting
Hyatt Regency Atlanta, Centennial Ballroom IV
Open to all current and prospective members. The SAP social will follow.

7:15PM - 9:00PM
1540 SAP Social
Hyatt Regency Atlanta, Centennial Ballroom IV
Open to all current and prospective members. Please come out to mix and mingle with SAP members and prospective members and celebrate the success of the Interest Group.

TUESDAY, AUGUST 8TH

8:00AM - 9:30AM
1668 Paper Session – (SAP) Emergence, Change and Resources Tracked
Hyatt Regency Atlanta, Inman
Chair: Katharina Dittrich, U. of Zurich
The Role of Actions in Sensegiving During Strategic Change | Shenghui Ma, U. of Zurich; David Nils Seidl, U. of Zurich
A review of strategy-as-practice research | Marko Kohtamäki, U. of Vaasa; Rodrigo Rabetino, U. of Vaasa
Strategic resources: A sensemaking approach | Robert Demir, Lancaster U. Management School
The Effects of Spatial Configuration on Opportunities for Emergent Strategy Making | Matt Thomas, Lancaster U; Duncan Angwin, Lancaster U. Management School; Karen Dale, Lancaster U. Management School (SAP "Pushing The Boundary" Award)

8:00AM - 9:30AM
Informal Meet & Greet breakfast discussing “Innovative Methods”
Venue: Coffee at 200 Peachtree, 200 Peachtree St NW, Atlanta, GA 30303.
Organizers: Rebecca Bednarek, Katharina Dittrich
Conversation with and advice from Curtis LeBaron (AMD), Michael Smets, and Rebecca Bednarek about the practicalities of a range of different innovative methods from video ethnography; multi-sited /global and team ethnography. How to zoom out to describe larger phenomena or process from situated “micro” practice-oriented data will also be discussed.

9:45AM - 11:15AM
1790 Paper Session – (SAP) Strategizing in Emerging Markets: An Individual Level Explanation of Institutional Contexts
Hyatt Regency Atlanta, Embassy Hall G
Chair: Shenghui Ma, U. of Zurich
Discussant: Duncan Angwin, Lancaster U. Management School
The impact of framing on acquisition premiums | Brandi Mcmanus, U. of Oklahoma; Mark P. Sharfman, U. of Oklahoma
Building an M&A Strategy Formation Capability to Improve M&A Performance | Christian Holländer, Goethe U. Frankfurt am Main; Lars Schweizer, Goethe U.
Strategizing in Emerging Markets: An Individual Level Explanation of Macro Institutional Contexts | Farzad Haider Alvi, Schulich School of Business
Do Professionals Really Matter? Top Executive Legal Expertise and Firm Lawsuits | Wenyuan Cai, Peking U; Peiyuan Huang, U. of Pittsburgh

9:45AM - 11:15AM
1791 Paper Session – (SAP) Knowledge and Complexity Revisited
Hyatt Regency Atlanta, Inman
Chair: A. Paul Spee, U. of Queensland
To reinvent the wheel or not? Expanding the replication perspective on knowledge transfer | Rajiv Nag, Drexel U; Saku Mantere, McGill U.

Dreams within a dream: Microvisions in complex organizations | Alexander Lewis, The U. of Texas at San Antonio; Jonathan Clark, The U. of Texas at San Antonio

From Individual Knowledge to Collective Practice - Exploring Transitions in Knowledge Creation | Katrin Riihila, U. of Helsinki; Anu Maaria Kajamaa, U. of Helsinki

Mastering Strategic Change in a Political and Complex Organization | Olli Rusanen, Aalto U. School of Business; Mikko Hänninen, Aalto U. School of Business; Lauri Juhani Paavola, Aalto U. School of Business

11:30AM - 1:00PM
1909 Paper Session – (SAP) *Performativity and Performance Unpacked*

Hyatt Regency Atlanta, Inman

*Chair*: Violetta Splitter, U. of Zurich

*Discussant*: Veronique Ambrosini, Monash U.

Inverted U Shaped CEO Narcissism-Firm Performance Relationship: Role of Corporate Governance | Nishant Uppal, Indian Institute of Management, Lucknow


Virtue orientation & firm performance – Does „good“ do better? | Achim Schade, RWTH Aachen U.


1:15PM - 2:45PM
1934 Symposium – (BPS, SAP, OMT) *Interpersonal Dynamics in Strategic Leadership: Five Perspectives*

Hyatt Regency Atlanta, Regency Ballroom V

Organizers: Shenghui Ma, U. of Zurich; David Nils Seidl, U. of Zurich

*Chair*: David Nils Seidl, U. of Zurich

*Presenters*: Ann Langley, HEC Montréal; Shenghui Ma, U. of Zurich; Richard L Priem, Texas Christian U; Matthew Semadeni, Arizona State U; Zeki Simsek, Clemson U.

*Discussant*: Philip Bromiley, U. of California, Irvine

1:15PM - 2:45PM
2028 Paper Session – (SAP) *Strategy Communications in Practice*

Hyatt Regency Atlanta, Embassy Hall G

*Discussant*: David Oliver, The U. of Sydney

*Chair*: Timo J Santalainen, Aalto U. And Stratnet

More effective strategy communication? Assessing multi-media communications in bridging interfaces | Stephen Cummings, Victoria U. of Wellington; Duncan Angwin, Lancaster U. Management School; Urs S. Daellenbach, Victoria U. of Wellington


Unwanted signals: the effect of financial restatement in acquisition transactions | Nari Kim, U. of California, Irvine; Samyul Cho, Oregon State U.

Entrepreneurial Organizations and Hidden Communication Prior to Product Launch | Wei Shi, Rutgers U; Matthew Weber, Rutgers U.

3:00PM - 4:30PM
2129 Symposium (OMT, SAP, BPS) *Designing Organizations to ‘Win’ in Pluralistic Settings*

Atlanta Marriott Marquis, Marquis M302

Organizer: Niall Coogan, The U. of Manchester; Nuno Gil, The U. of Manchester
Discussants: Ann Langley, HEC Montréal; John Joseph, U. of California, Irvine
Presenters: Jochem T. Hummel, VU Amsterdam; Ilze Kivleniece, INSEAD

We look forward to you joining us for these academic sessions. You are also invited to two exciting social events. (1) an informal dinner and get together on Friday night at Ray's in the City restaurant. Please email to Paul Spee (p.spee@business.uq.edu.au) for the approval code. (2) Our social will take place on Monday night at 18:30 at Hyatt Regency Atlanta, Centennial Ballroom IV (follows short business meeting). See you there!

See you next year in Chicago!

Please submit your PDW proposals, symposia, and papers to the Strategizing Activities and Practices Interest Group!